To All Prospective Proposers:

Note: Due to the time constraint of this project, the due date, November 9th, remains the same.

This Supplemental Information Bulletin consists of one (47) pages.

A) Solicitation:

Please be advised the initial posting on the NYCT Procurement Website for this solicitation included an incorrect phone number for the Procurement Representative, Nathalie Lebrun. The correct phone number is (646) 252-6349. Her email address is Nathalie.Lebrun@nyct.com

B) PRE-PROPOSAL CONFERENCE

As requested at the Pre-Proposal Conference held on October 25, 2016, please find the following:

- Enhanced Station Initiative CCM Presentation (39 pages). Please be advised that any information contained in the presentation is considered preliminary in nature and the Authority shall not be bound by such information.
- Attendance Sheets (6 pages).
- List of Firms Currently Supporting MTA in the ESI Program (1 page).

Please be governed accordingly when submitting your Qualification Packaged in consideration of Step 1 of this RFP.

Sincerely,

Frank Salvato
Assistant Chief Procurement Officer
Materiel Division
<table>
<thead>
<tr>
<th>Representative</th>
<th>Company Name</th>
<th>Check-In</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roland A. Ericsson</td>
<td>M&amp;J Engineers, P.C.</td>
<td></td>
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<tr>
<td>Afifa Wilson</td>
<td>Gedeon GRC Consulting</td>
<td></td>
</tr>
<tr>
<td>Amir Siddiqui</td>
<td>Simco Engineering, P.C.</td>
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</tr>
<tr>
<td>Bill Fall</td>
<td>Kimley Horn</td>
<td></td>
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<tr>
<td>David Hecht</td>
<td>Hill International</td>
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</tr>
<tr>
<td>Desiree Rucker</td>
<td>AFG Group, INC.</td>
<td></td>
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<tr>
<td>Douglas Traver</td>
<td>Tetonic</td>
<td></td>
</tr>
<tr>
<td>Howard Chynsky</td>
<td>Simco Engineering, P.C.</td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Company</td>
<td>Phone</td>
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<tr>
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<td>-----------------</td>
</tr>
<tr>
<td>Ijaz Akbar</td>
<td>IA Engineering, P.C.</td>
<td></td>
</tr>
<tr>
<td>Jayanta Dutta</td>
<td>JCMS, INC.</td>
<td></td>
</tr>
<tr>
<td>Jessie Jaime</td>
<td>Jacobs Civil Consultants, INC.</td>
<td></td>
</tr>
<tr>
<td>Joseph E. Ferrata</td>
<td>KS Engineers, P.C.</td>
<td></td>
</tr>
<tr>
<td>Kiran Patel</td>
<td>Ty Lin International</td>
<td></td>
</tr>
<tr>
<td>Kirit Mevawala</td>
<td>Louis Berger</td>
<td></td>
</tr>
<tr>
<td>Luigi Brasacchio</td>
<td>KS Engineers, P.C.</td>
<td></td>
</tr>
<tr>
<td>Luigi Zechin</td>
<td>EnTech Engineering, P.C.</td>
<td></td>
</tr>
<tr>
<td>Michael D'Alessandro</td>
<td>Kimley Horn</td>
<td></td>
</tr>
<tr>
<td>Mike Moskowitz</td>
<td>STV, INC.</td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Company</td>
<td>Email Address</td>
</tr>
<tr>
<td>-----------------------</td>
<td>----------------------------------</td>
<td>--------------------------------------</td>
</tr>
<tr>
<td>Mike Rafat</td>
<td>Jacobs Civil Consultants, INC.</td>
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<tr>
<td>Moh Longi, P.D., P.E.</td>
<td>Longi Engineering, D.P.C.</td>
<td></td>
</tr>
<tr>
<td>Mohyi (Moe) Soliman</td>
<td>Naik Consulting Group, P.C</td>
<td><a href="mailto:mohyi.solan@nckx.com">mohyi.solan@nckx.com</a>, naik.com</td>
</tr>
<tr>
<td>Neil Porto</td>
<td>Ty Lin International</td>
<td><a href="mailto:neil.porto@tylin.com">neil.porto@tylin.com</a></td>
</tr>
<tr>
<td>Peter Pappas</td>
<td>HNTB Corporation</td>
<td><a href="mailto:ppappas@hntb.com">ppappas@hntb.com</a></td>
</tr>
<tr>
<td>Phillip Rosner</td>
<td>Interactive Elements</td>
<td><a href="mailto:phillip.rosner@wbe.com">phillip.rosner@wbe.com</a></td>
</tr>
<tr>
<td>Robert S. Parylak</td>
<td>Mott MacDonald</td>
<td><a href="mailto:robert.parylak@mottmac.com">robert.parylak@mottmac.com</a></td>
</tr>
<tr>
<td>Scott Petretta</td>
<td>Systra</td>
<td><a href="mailto:scott.petretta@systra.com">scott.petretta@systra.com</a></td>
</tr>
<tr>
<td>Sean Daly</td>
<td>HNTB Corporation</td>
<td><a href="mailto:sean.daly@hntb.com">sean.daly@hntb.com</a></td>
</tr>
<tr>
<td>Susan Bayat</td>
<td>EnTech Engineering, P.C.</td>
<td><a href="mailto:susan.bayat@entech.com">susan.bayat@entech.com</a></td>
</tr>
<tr>
<td>Name</td>
<td>Company</td>
<td>Phone/Email</td>
</tr>
<tr>
<td>-----------------</td>
<td>-------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>Tarek Hatab</td>
<td>HNTB Corporation</td>
<td>917-817-5988</td>
</tr>
<tr>
<td>Will Flores</td>
<td>STV, INC</td>
<td></td>
</tr>
<tr>
<td>Yosry Bekhiet</td>
<td>CBI</td>
<td></td>
</tr>
<tr>
<td>Zahid Ismail, P.E.</td>
<td>ZI Engineering, P.C.</td>
<td></td>
</tr>
<tr>
<td>Philip McGrade</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robert Buxbaum</td>
<td>TDX Constructors</td>
<td>212-279-1981</td>
</tr>
<tr>
<td>Tien Buks</td>
<td>Enoro Inc</td>
<td>212-971-0930</td>
</tr>
<tr>
<td>Shahnaz Ramzan</td>
<td>JIRAM Group</td>
<td>516-201-8090</td>
</tr>
<tr>
<td></td>
<td></td>
<td><a href="mailto:shahnaz@enoro.com">shahnaz@enoro.com</a></td>
</tr>
<tr>
<td></td>
<td></td>
<td><a href="mailto:ramzan@jiram.com">ramzan@jiram.com</a></td>
</tr>
</tbody>
</table>
New York City Transit Authority

MEETING REGISTER

DATE: 10/25

PLEASE PRINT: CM - 1059

<table>
<thead>
<tr>
<th>Name</th>
<th>Company</th>
<th>Address</th>
<th>Telephone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Izad Akrar</td>
<td>IA Engineering 12</td>
<td>9733 85th St</td>
<td>718-848-7802</td>
</tr>
<tr>
<td></td>
<td></td>
<td>230 16th Ave</td>
<td></td>
</tr>
<tr>
<td>Jesse Jaime</td>
<td>Jacobs</td>
<td>214nr Plz</td>
<td>718-198-3232</td>
</tr>
<tr>
<td>Mike Rodol</td>
<td>Joco</td>
<td>400 Ave</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>411 W 44th St</td>
<td></td>
</tr>
<tr>
<td>Robert Buxbaum</td>
<td>TDX Construction Corp</td>
<td>530 Fl 1 Ave, NY 1000</td>
<td>212-279-1981</td>
</tr>
<tr>
<td>Saddam Ramzan</td>
<td>Jordon 58 Ave</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>11 Broadway</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>230 16th Ave</td>
<td></td>
</tr>
<tr>
<td>Joe Ferraro</td>
<td>KSE</td>
<td>62 Bway</td>
<td>648-332</td>
</tr>
<tr>
<td></td>
<td></td>
<td>14th St</td>
<td></td>
</tr>
<tr>
<td>Howard Chynski</td>
<td>STCC Engineering</td>
<td>50 Fl 1 Ave, NY 1000</td>
<td>212-385-8100</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>X 16-23</td>
</tr>
<tr>
<td>Tom Litak</td>
<td>STCC Engineering</td>
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<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nick Pesce</td>
<td>T.Y Lin</td>
<td>110 W 44th St, NY 10</td>
<td>212-674-2910</td>
</tr>
</tbody>
</table>

523878
## New York City Transit Authority

### MEETING REGISTER

**DATE:**

**TIME:**

**PLEASE PRINT:**

<table>
<thead>
<tr>
<th>Name</th>
<th>Company</th>
<th>Address</th>
<th>Telephone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tim Trecter</td>
<td>Techron Engr</td>
<td>116 New Standish</td>
<td>718-919-920</td>
</tr>
<tr>
<td>Peter D. Nechitat</td>
<td>H.L. &amp; Nechitat</td>
<td>1055 1st Ave</td>
<td>212-246-5240</td>
</tr>
<tr>
<td>Muhammad T.</td>
<td>SI Engineering</td>
<td>30 Broadway</td>
<td>212-559-5528</td>
</tr>
<tr>
<td>Scott McFarland</td>
<td>SI Engineering</td>
<td>2913 Broadway</td>
<td>212-194-1-1767</td>
</tr>
<tr>
<td>Robert Parylak</td>
<td>Mott MacDonald</td>
<td>1400 Broadway 50th Floor</td>
<td>212-589-1157</td>
</tr>
<tr>
<td>Desiree Rucker</td>
<td>AFG Group Inc.</td>
<td>450 Seventh Ave 10th Floor</td>
<td>212-517-2612</td>
</tr>
<tr>
<td>Kirit Mevawar</td>
<td>Louis Baigorra</td>
<td>48 Wall St. 16th Floor</td>
<td>212-453-7121</td>
</tr>
</tbody>
</table>

523878
Firms Currently Supporting MTA in the ESI Program:

A.G. Consulting Engineering
A. Estéban & Co.
Arup
B. Thayer Associates
CityID
Clark Transportation
DCS Infrastructure Eng.
DESI (Distinct Engineering)
Grimshaw Architects
Integrated Strategic Resources
Kal Krishnan Consulting Services
Naik Consulting Group
NCE
Page Ayres Cowley Architects
Stellar Services Inc.
Sowinski Sullivan Architects
Via Collective
VJ Associates
Yu and Associates
Enhanced Station Initiative:
CCM Pre-Proposal Conference

October 25, 2016
Agenda

1. ESI Program Goals
2. ESI Scope of Work
3. ESI Organization
4. CCM Contract/Procurement
5. Key CCM Attributes
6. CCM Staffing
7. CCM Responsibilities
1. ESI PROGRAM GOALS
Governor’s Directive

- Renewals and Enhancements of 33 Stations in all 5 NYC Boroughs.

- Schedule driven – “Get in and get out”.
ESI Program

- ESI Program was created in response to Governor’s Directive.
- Two-pronged strategy to drive schedule:
  
  **Contract Procurement strategy:**
  - Divide up 33 Stations into 8 Design-Build Contract Packages (concurrent design & construction).
    - First 4 DB Contract Packages (16 Stations) to be managed by CCM.
  
  **Station Closure strategy:**
  - Full, simultaneous closure of stations to fullest extent possible.
Contract Procurement Strategy

DB Contract Packages 1, 2, 3 and 4
- 16 Stations
- 3 Boroughs

Package 1, Brooklyn BMT R
(NTP Nov 2016)
• Prospect Avenue
• 53rd Street
• Bay Ridge Avenue

Package 2, Queens BMT NQ
(NTP Feb 2017)
• 30th Ave.--Grand Ave.
• Broadway
• 36th Ave.--Washington Ave.
• 39th Ave.--Beebe Ave.

Package 3, Manhattan
IND (NTP Mar 2017)
• 163rd Street C
• Cathedral Parkway (110th) B C
• 86th Street B C
• 72nd Street B C

Package 4, Manhattan IND & IRT (NTP Apr 2017)
• 57th Street (IND) F
• 23rd Street (IND) F M
• 28th Street (IRT) 6
• 34th Street (IRT) 1 2 3
• 34th Street (IND) A C E
## Expedited Closure Strategy – DB Contract Packages 1 and 2

Full, Simultaneous Closures to fullest extent possible

<table>
<thead>
<tr>
<th>MR #</th>
<th>Station</th>
<th>Div</th>
<th>Line Name</th>
<th>Borough</th>
<th>Construction</th>
<th>Ridership</th>
<th>Closure / Bypass</th>
<th>GO</th>
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<tbody>
<tr>
<td>30</td>
<td>Prospect Avenue</td>
<td>BMT R</td>
<td>4th Ave.</td>
<td>Brooklyn</td>
<td>Subway</td>
<td>6,230</td>
<td>All stations can be closed simultaneously. Full station closures OK</td>
<td>Works with 53 Street - one track at a time</td>
</tr>
<tr>
<td>34</td>
<td>53rd Street</td>
<td>BMT R</td>
<td>4th Ave.</td>
<td>Brooklyn</td>
<td>Subway</td>
<td>7,533</td>
<td></td>
<td>Works with Prospect Ave - one track at a time</td>
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<tr>
<td>36</td>
<td>Bay Ridge Avenue</td>
<td>BMT R</td>
<td>4th Ave.</td>
<td>Brooklyn</td>
<td>Subway</td>
<td>8,240</td>
<td></td>
<td>Separate GO required - option of both tracks simultaneously</td>
</tr>
<tr>
<td>3</td>
<td>Grand Avenue-30 Ave</td>
<td>BMT N Q</td>
<td>Astoria</td>
<td>Queens</td>
<td>Elevated</td>
<td>13,774</td>
<td>Can only be closed with 36 Ave - one platform at a time. <strong>QB platform</strong> closure at Broadway (Queens bound only).</td>
<td>All four stations work together - one track at a time. Operational stations must return to service for morning rush hour. Flagging not allowed after dark.</td>
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<tr>
<td>4</td>
<td>Broadway</td>
<td>BMT N Q</td>
<td>Astoria</td>
<td>Queens</td>
<td>Elevated</td>
<td>12,678</td>
<td>Can only be closed with 39 Ave - one platform at a time. <strong>QB platform</strong> closure - temp egress stair <strong>required</strong> at 30 Ave (Queens bound only).</td>
<td></td>
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<tr>
<td>5</td>
<td>Washington Ave.-36 Ave</td>
<td>BMT N Q</td>
<td>Astoria</td>
<td>Queens</td>
<td>Elevated</td>
<td>7,194</td>
<td>Can only be closed with 30 Ave - one platform at a time. <strong>QB platform</strong> closure - temp egress stair <strong>required</strong> at Broadway (Queens bound only).</td>
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<td>6</td>
<td>Beebe Ave-39 Ave</td>
<td>BMT N Q</td>
<td>Astoria</td>
<td>Queens</td>
<td>Elevated</td>
<td>2,768</td>
<td>Can only be closed with Broadway - one platform at a time. <strong>QB platform</strong> closure - temp egress stair <strong>required</strong> at 30 Ave (Queens bound only).</td>
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## Expedited Closure Strategy – DB Contract Packages 3 and 4

Full, Simultaneous Closures to fullest extent possible

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<tr>
<th>MR #</th>
<th>Station</th>
<th>Div</th>
<th>Line Name</th>
<th>Borough</th>
<th>Construction</th>
<th>Ridership</th>
<th>Closure / Bypass</th>
<th>GO</th>
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</thead>
<tbody>
<tr>
<td>149</td>
<td>163rd Street</td>
<td>IND</td>
<td>8th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>3,772</td>
<td>All stations can be closed simultaneously. Full station closures OK.</td>
<td>Separate GO required - one track at a time</td>
</tr>
<tr>
<td>155</td>
<td>Cathedral Pkwy (110th St.)</td>
<td>IND</td>
<td>8th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>6,742</td>
<td></td>
<td>Works with 86 St and 72 St - one track at a time</td>
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<tr>
<td>158</td>
<td>86th Street</td>
<td>IND</td>
<td>8th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>10,771</td>
<td></td>
<td>Works with 110 St and 72 St - one track at a time</td>
</tr>
<tr>
<td>160</td>
<td>72nd Street</td>
<td>IND</td>
<td>8th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>8,679</td>
<td></td>
<td>Works with 110 St and 86 St - one track at a time</td>
</tr>
<tr>
<td>224</td>
<td>57th Street</td>
<td>IND</td>
<td>6th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>15,045</td>
<td>All stations can be closed simultaneously. Full station closure OK</td>
<td>Separate GO required - one track at a time</td>
</tr>
<tr>
<td>228</td>
<td>23rd Street</td>
<td>IND</td>
<td>6th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td>27,049</td>
<td></td>
<td>Separate GO required - one track at a time</td>
</tr>
<tr>
<td>404</td>
<td>28th Street</td>
<td>IRT</td>
<td>Lexington</td>
<td>Manhattan</td>
<td>Subway</td>
<td>22,794</td>
<td></td>
<td>Separate GO required - one track at a time. Weekend GO's not compatible with Clark St.</td>
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<tr>
<td>318</td>
<td>34th Street-Penn Station</td>
<td>IRT</td>
<td>7th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>164</td>
<td>34th Street-Penn Station</td>
<td>IND</td>
<td>8th Ave.</td>
<td>Manhattan</td>
<td>Subway</td>
<td></td>
<td></td>
<td></td>
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2. ESI SCOPE OF WORK
Typical Scope of Work - Renewals

• State of Good Repair (SOGR):
  ❖ Structural Steel Repairs.
  ❖ Concrete Repairs.
  ❖ Waterproofing.
  ❖ Wall Tile Patching.
• New Platform Edges.
• Stair Upgrades/Improvements.
• Flooring Upgrades/Improvements.
• Painting/Cleaning.
Typical Scope of Work - Enhancements

• Improve aesthetics and customer experience (“WOW”).
• Industrial Design Elements:
  ❖ New Street Entrance Canopies and Totems.
  ❖ LED Lighting.
  ❖ Leaning Bars.
  ❖ Trash Cans.
• Fare Control Reconfiguration (with Glass/Mesh Barriers)
• New Floor and Wall Finishes.
• Decluttering Cable/Conduit.
• Improved Wayfinding Signage.
• On-the-Go Informational Dashboards.
• Communication Systems – PA/CIS, WiFi, HelpPoint, PIDs.
• Arts for Transit – Mosaic Tile, Glass with Art Inner-layer.
New Platform Edges, LED Lighting, On-the-Go
Dashboards, Leaning Benches, New Floor Finishes
New Street Entrance Canopies and Totems
Positive, Inviting Street Presence – Hallmark of ESI Program
Fare Control Reconfiguration with Glass or Mesh Barriers at Fare Arrays (Dividing Paid vs. Unpaid Zones)

Clear Sight Lines Improve Intuitive Wayfinding, Promote Calm
Decluttering of Cable/Conduit
Clarify, Simplify the Station Environment
Improved Wayfinding Signage

Delivering the Right Information in the Right Place, at the Right Time
3. ESI ORGANIZATION
ESI Team

NYC Transit (CPM and Operating)

- Arup / Grimshaw
  - Program Facilitator (Pre-Award)
- Arup
  - Design Administrator (Post-Award)
- CCM
  - Construction Administrator (Post-Award)
4. CCM CONTRACT
CCM Contract

- Qualification Packages due November 9, 2016.
- Anticipated RFP available on/after December 5, 2016.
- Approximate duration of 33 months.
- Construction management/administration of first 4 DB Contract Packages comprising 16 stations.
- Covers both Design/Construction and Closeout Phases.
- NTE w/ fixed average hourly rates for each staff title.
- 15% MBE and 15% WBE Goals.
- The number of CCM contract awards will be determined by assessment of consultant’s demonstrated ability to manage work at multiple locations simultaneously and to allocate sufficient resources.
# CCM Contract Phasing Barchart

<table>
<thead>
<tr>
<th>CONSULTANT CONSTRUCTION MANAGER CONTRACT (ALL FOUR PACKAGES)</th>
<th>Duration</th>
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<tbody>
<tr>
<td></td>
<td><strong>Months</strong></td>
</tr>
<tr>
<td>Total Contract Duration</td>
<td>33 Months</td>
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<tr>
<td>Construction Contract Package #1 (3 Stations)</td>
<td>18 Months</td>
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<tr>
<td>Design/Construction</td>
<td>12 Months</td>
</tr>
<tr>
<td>Closeout</td>
<td>6 Months</td>
</tr>
<tr>
<td>Construction Contract Package #2 (4 Stations)</td>
<td>33 Months</td>
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<tr>
<td>Design/Construction</td>
<td>27 Months</td>
</tr>
<tr>
<td>Closeout</td>
<td>6 Months</td>
</tr>
<tr>
<td>Construction Contract Package #3 (4 Stations)</td>
<td>18 Months</td>
</tr>
<tr>
<td>Design/Construction</td>
<td>12 Months</td>
</tr>
<tr>
<td>Closeout</td>
<td>6 Months</td>
</tr>
<tr>
<td>Construction Contract Package #4 (5 Stations)</td>
<td>18 Months</td>
</tr>
<tr>
<td>Design/Construction</td>
<td>12 Months</td>
</tr>
<tr>
<td>Closeout</td>
<td>6 Months</td>
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</tbody>
</table>
5. KEY CCM ATTRIBUTES
Key CCM Attributes

- Extension of the NYCT CMO office.
- “Eyes and ears” of the NYCT CMO office.
- Fast-learning curve; self-starting and self-learning.
- Keep the job moving; proactively resolve issues and make decisions.
- For commercially important issues, propose recommended solutions to NYCT CMO.
- Abide by policies/rules/procedures of NYCT – AWOs, payments, TAL requests, etc.
- Take appropriate actions when Safety is violated: Safety is #1 priority.
- Field presence/coverage: Field Engineers are required, not Inspectors.
6. CCM STAFFING
CCM Staffing

• With the exception of Contract Package #2, One (1) Field Office per Station.
• On-site field coverage at all stations at all times; 24/7, 2-3 shifts/day.
• Minimum field staff requirements:
  ❖ One (1) Resident Engineer for each station/office.
  ❖ One (1) Field Engineer – Civil/Structural for each station/office.
  ❖ One (1) Field Engineer – Electrical for each station/office.
  ❖ One (1) Field Engineer – Communications for each station/office.
  ❖ One (1) Field Engineer – Architect for each station/office.
  ❖ One (1) Field Engineer – Mechanical for each station/office.
CCM Staffing

• Minimum management/administrative staff requirements:
  ❖ One (1) Project Manager for each CCM Contract.
  ❖ One (1) Project Scheduler for each DB Contract Package.
  ❖ One (1) Administrative Staff Member for each DB Contract Package.
  ❖ One (1) Office Engineer / Document Controller for each DB Contract Package.
  ❖ One (1) Cost Estimator for each DB Contract Package.
CCM Staffing

• Additional CCM staff (encouraged):
  ❖ Safety Manager for each DB Contract Package.
  ❖ Quality Manager for each DB Contract Package.
  ❖ Senior Resident Engineer for each DB Contract Package.
  ❖ Additional Administrative support for payments, AWOs, submittals, etc.
6. CCM RESPONSIBILITIES
CCM Responsibilities

• Schedule Controls
• Cost Controls / Estimating
• Document Controls.
• Project Administration.
• Quality Assurance/Quality Control Oversight.
• Safety / Environmental Management.
• Construction Inspections.
• Special Inspections.
• Project Coordination.
• BU/SC Administration.
• FC/Closeout Administration.
Schedule Controls

• Review and accept monthly schedule reports.
• Recommendation to mitigate schedule delays.
• If delays can’t be mitigated, make a determination:
  ❖ Contractor-caused delays:
    - BU/SC slippage – Liquidated damages.
  ❖ TA-caused, Differing/Unforeseen Site Condition delays:
    - SC slippage – Impact costs.
  ❖ TA Operational and 3rd Party delays:
    - SC slippage – No-cost time extension.
    - TAL service delays – Idle time reimbursement
• Accelerations:
  ❖ BU early completion – Incentive Payment.
Cost Controls / Estimating

• Review and ensure backup for Contractor Payments – up to 2 per month.
  ❖ Updated WBE/MBE Report (online).
  ❖ Certified Payroll.
  ❖ Approved monthly DCB with backup.
  ❖ Affidavit Certifying Payment to Laborers & Subs.
  ❖ Certificate of Cleanliness.
  ❖ Certificate of Minimum Wage.
  ❖ Certificate of Compliance with 1C (Preparing/Updating As-Builts).
• Maintain payment logs.
• Prepare AWO cost estimates.
Document Control

- Constructware.
- Construction Submittals – response within 7 working days.
Project Administration

• Reporting:
  ❖ CCM Progress Reports.
  ❖ CCM Field Inspection Reports.
  ❖ Meeting Minutes / meeting agendas.
  ❖ Letters/correspondence.

• Change Order Administration
  ❖ AWO cost estimates.
  ❖ AWO scope of work.
  ❖ AWO negotiations.
  ❖ AWO documentation and logs.

• Subcontractor and key staff approvals.
• TA Labor Service Requests.
Quality Assurance / Quality Control

• Each construction activity - Quality Work Plan.
• Ensure conformance of work with Contract Documents and Shop Drawings.
• Ensure QA/QC of document control and project administration.
• Ensure and facilitate closure of:
  ❖ Contract waiver requests.
  ❖ Contract deviation requests.
  ❖ Or-equal requests.
• Issue and ensure closure of:
  ❖ Non-conformance reports.
• Ensure regular updates to As-Builts (Record Drawings).
• Coordinate Hold Point inspections for mockups/prototypes.
Safety / Environmental Management

• Each construction activity - Safe Work Plan.
• Daily safety briefings.
• Asbestos abatement work – TA.
• Lead and other hazmat abatement work – Contractor.
  ❖ Hazardous waste manifest signoff by qualified TA staff.
• Dust control.
• Noise control.
• PPE.
• Daily Contractor Personnel Access Form.
• Track safety training.
• Daily housekeeping of jobsite.
**Construction Inspections**

- On-site field coverage at all stations at all times; 24/7, 2-3 shifts/day.
- Field Engineers are required, not Inspectors.
- Daily CCM Field Inspection Reports.
- Field Engineers have the authority to stop the work/job in the event of a Safety violation.
- Field Engineers are responsible for ensuring that all work is performed in accordance with the Shop Drawings and Contract Documents.
- Field Engineers are the first line of defense; they are the “eyes and ears” in the field and must immediately report any issues (Quality, Safety, Environmental, Technical, etc.) back to RE.
Special Inspections

- CCM shall retain the services of a Special Inspection Agency.
- Special Inspection Agency shall:
  - Perform all NYS Code required special inspections and tests.
  - Be guided by the schedule of work requiring special inspections and tests (as prepared by the Contractor).
  - Develop and furnish all written reports for each inspection and test conducted.
  - Generate NCRs as required.
- CCM shall:
  - Facilitate coordination between the Contractor and Special Inspection Agency.
  - Verify that Special Inspection Agency is performing all responsibilities.
  - Ensure Contractor’s prompt closure of all NCRs generated by the Special Inspection Agency.
Project Coordination

- NYCDOT DDC Projects:
  - HWPEDSF1 (MultiSite Pedestrian Safety Improvements) – potential impact to DB Contract Package #2.

- NYCT CPM Communication Projects:
  (Transit Wireless, ICC, EMD)
  - PA/CIS.
  - Beacon.
  - WiFi.
  - HelpPoint.
BU/SC Administration

- Successful Pre-Final Inspections.
- Approved As-Builts (Record Drawings).
- Successful Special Inspections (with requisite reports).
- Successful/passing Hold Points (particularly for Visual Quality Submittals/Mock-Ups).
- Successful Commissioning (systems).
  - Successful Testing and Acceptance
  - Approved O&M Manuals.
  - Successful Training.
- Only non-safety Punch Lists.
- “Photo ready” requirements.
October 18, 2016

RFP No. CM-1059
RFQ No. 0000143675

Consultant Construction Management (CCM) Services for the Enhanced Station Initiative (Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens, Manhattan, The Bronx and Staten Island)

Supplemental Information Bulletin No. 1

To All Prospective Proposers:

This Supplemental Information Bulletin consists of one (1) Page.

A) PRE-PROPOSAL CONFERENCE:

Please be advised that the initial posting on the NYCT Procurement Website for this solicitation included an incorrect date for the Pre-Proposal Conference. The correct date is October 25, 2016. The NYCT Procurement Website posting (http://web.mta.info/nyct/procure/conrfp.htm) has been corrected.

In addition, please be advised that firms interested in attending the Pre-Proposal Conference must pre-register with Nathalie Lebrun by 12:00 PM on October 21, 2016 so that building access arrangements can be made.

Due to space constraints in the room, each firm will be limited to two representatives.

Please be governed accordingly when submitting your Qualification Package in consideration of Step 1 of this RFP.

Sincerely,

[Signature]

Frank Salvato
Assistant Chief Procurement Officer
Materiel Division
MTA-NYCT IS NOW ADVERTISING FOR THE FOLLOWING:

<table>
<thead>
<tr>
<th>RFQ ID #:</th>
<th>0000143675</th>
<th>OPENING/DUE DATE:</th>
<th>11/9/16</th>
</tr>
</thead>
</table>

TYPE OF SOLICITATION: RFP

SOLICITATION TITLE: CM-1059 - Consultant Construction Management (CCM) Services for the Enhanced Station Initiative (Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens, Manhattan, The Bronx and Staten Island)

DESCRIPTION:
The New York City Transit Authority (NYCT) is seeking one or more experienced consultants to provide consultant construction management (CCM) services for the Enhanced Station Initiative (ESI) Program. The ESI Program's focus is on improving the customer experience, the continued responsibility of providing a state of good repair in stations, and the development of underlying station aesthetics through construction and design innovation. The Program includes 31 pre-selected stations located in all five boroughs. Work will be accomplished through the award of multiple Design-Build or other alternative-delivery contract packages that will likely include groups of several stations each. Each construction contract package will include both design and construction work at multiple NYCT stations.

This RFP requires CCM services for a duration of approximately 33 months for a total of four ESI construction packages including 16 stations in the Boroughs of Brooklyn, Queens and Manhattan (with options for additional contract packages including stations in the Bronx and Staten Island as required). The cost for each construction package is estimated to be greater than $10 million. The number, location and construction contract packaging of the project stations are subject to change at any time.

The number of CCM contract awards will be determined by an assessment of the consultant's available resources and demonstrated ability to manage work at multiple locations simultaneously. Should NYCT award more than one CCM contract, each CCM Contract will be separate and independent and require construction management and inspection services for one or more construction contract packages.

The ESI Program includes MBE goals of 15% and WBE goals of 15%.

Funding: 100% MTA.

Type Of solicitation: RFP
See attached for additional information.

2 Broadway, New York, NY - Conference Room C18.05, 18th floor

(X) PRE-PROPOSAL CONFERENCE DATE: October 25, 2016 TIME: 10:00AM
LOCATION:
Conference Room A7.01, 7th Floor, 2 Broadway, New York, NY 10004

() SITE TOUR LOCATION: DATE: TIME:

FOR MORE INFORMATION, PLEASE CONTACT:

 PROCUREMENT REPRESENTATIVE: Nathalie Lebrun PHONE: 646-252-6349

REQUIREMENTS TO PARTICIPATE

DATA UNIVERSAL NUMBERING SYSTEM (DUNS) NUMBER: ALL VENDORS MUST HAVE A DUN & BRADSTREET DUNS NUMBER IF THEY WISH TO PARTICIPATE IN THIS PROCUREMENT. VENDORS WHO DO NOT HAVE A DUNS NUMBER CAN REGISTER ONLINE AT WWW.DNB.COM/PRODUCT/EUPDATE/REQUESTOPTIONS.HTML. TO OBTAIN ONE FREE OF CHARGE. YOU MUST STATE THAT THE NUMBER IS REQUIRED FOR SAM (SYSTEM FOR AWARD MANAGEMENT)

SYSTEM FOR AWARD MANAGEMENT (SAM): VENDORS ARE ALSO REQUIRED TO REGISTER WITH SAM, A FEDERAL VENDOR DATABASE USED TO VALIDATE VENDOR INFORMATION, BEFORE REQUESTING BID DOCUMENTS. YOU CAN VISIT THEIR WEBSITE AT WWW.SAM.GOV TO REGISTER. A DUNS NUMBER IS REQUIRED FOR REGISTRATION.
MTA New York City Transit

Notice

CM-1059
RFQ #0000143675

Consultant Construction Management (CCM) Services for the Enhanced Station Initiative
(Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens,
Manhattan, The Bronx and Staten Island)

The New York City Transit Authority (NYCT) is seeking one or more experienced consultants to provide consultant construction management (CCM) services for the Enhanced Station Initiative (ESI) Program.

The ESI Program’s focus is on improving the customer experience, the continued responsibility of providing a state of good repair in stations, and the development of underlying station aesthetics through construction and design innovation. The Program includes 31 pre-selected stations located in all five boroughs. Work will be accomplished through the award of multiple Design-Build or other alternative-delivery contract packages that will likely include groups of several stations each. Each construction contract package will include both design and construction work at multiple NYCT stations.

The work will include making the stations cleaner, brighter and easier to navigate, by utilizing means such as improved lighting and more intuitive way-finding and will provide amenities such as Wi-Fi and cellular connectivity. This will involve architectural finishes (including painting and signage), structural repair and modifications, electrical (including lighting, communications and technology) and mechanical work, as well as architectural and engineering services and surveying. Some contract packages will also include industrial design associated with station furniture and architectural elements and components to be installed within these stations.

This RFP requires CCM services for a duration of approximately 33 months for a total of four ESI construction packages including 16 stations in the Boroughs of Brooklyn, Queens and Manhattan (with options for additional contract packages including stations in the Bronx and Staten Island as required). The number of awards will be determined by an assessment of the consultant’s available resources and demonstrated ability to manage work at multiple locations simultaneously. The four construction packages addressed by this RFP include:

- Package #1 - comprising three Brooklyn stations on the ‘R’ Line (BMT): Prospect Avenue, 53rd Street and Bay Ridge Avenue.
- Package #2 - comprising four Queens stations on the ‘N’ and ‘Q’ Lines (BMT): Grand Avenue-30 Ave, Broadway, Washington Ave.-36 Ave and Beebe Ave-39 Ave.
- Package #3 - comprising four Manhattan stations on the ‘B’ and ‘C’ Lines (IND): 163rd Street, Cathedral Pkwy, 86th Street and 72nd Street.
- Package #4 - comprising five Manhattan stations: 57th Street (IND) (F), 23rd Street (IND) (F, M), 28th Street (IRT) (6), 34th Street – Penn Station (IND) (A, C, E) and 34th Street – Penn Station (IRT) (1, 2, 3).

The cost for each construction package is estimated to be greater than $10 million. The number, location and construction contract packaging of the project stations are subject to change at any time.
Should NYCT award more than one CCM contract, each CCM Contract will be separate and independent and require construction management and inspection services for one or more construction contract packages.

The ESI Program includes MBE goals of 15% and WBE goals of 15%. The project is 100% MTA-funded.

It is anticipated that the RFP will be available on or after December 5, 2016. Please contact Nathalie Lebrun, Procurement Representative at Nathalie.Lebrun@nyct.com for more information.

Consultants will be selected using a two-step process with Step I being the submission of a Qualification Package describing the Proposer’s skills, abilities and experience that are most relevant to the project. The proposals (Step 1 and 2) will be evaluated by a Selection Committee composed of Authority personnel experienced in the disciplines necessary to make a value judgment and decision regarding the proposal submissions. The proposals will be evaluated to assess the Proposer’s responsibility, project specific and general professional experience, financial stability and ability to successfully execute the work in relation to concurrent contractual commitments. In evaluating a Consultant’s response to this advertisement, NYCT will primarily consider the information furnished in the Qualifications Package and information contained on NYCT and sister agency prior performance evaluation forms. Incomplete packages may be rejected without further consideration. The first step will conclude with the selection of proposers to receive a detailed Request for Proposal (RFP).

Proposers shall submit ten (10) copies of their qualification package bound in three-ring “D” binders and containing the following required documentation:

- **Letter of Interest** including a statement certifying that neither the Proposer nor any of its known major subconsultants are currently participating with any of the design and/or construction teams currently involved in the Enhanced Station Initiative Program;
- Completed SF330 forms for the prime consultant and/or joint venture partners and all proposed subconsultants. Consultant submissions must include the required forms for the complete team expected to perform the work (prime consultant or joint venture partners and all proposed subconsultants);
- NYCT Schedule J - Responsibility Questionnaire for the prime consultant and/or joint venture partners, and all known major subconsultants expected to perform work in excess of $1M (PART VII-FINANCIAL is not required at this time); and
- **Qualification Statement** (maximum 20 pages single-sided or 10 pages double-sided) that describes the proposer’s skills, abilities and experience that are most relevant to the project including, but not limited to, significant experience in managing complex construction projects in a transit and/or railroad operating environment that encompass significant structural and architectural work and the installation of mechanical, electrical, lighting and communication systems.

In Step 2, the recommended qualified Proposers shall submit a comprehensive response to the RFP which shall be evaluated in accordance with the specific evaluation criteria set forth in the RFP. Step 2 proposals shall be accepted only from firms selected in Step 1.

For the purpose of Step 1, the Schedule J, Form SF330 and short Scope of Work may be obtained free of charge from the NYCT website. NYCT requires all Consultants to refrain from submitting anything other than what has been requested.

Qualifications Packages must be submitted to: MTA-NYC Transit, Bid Reception Desk, 3 Stone Street, New York, NY 10004, Attn: Nathalie Lebrun, Procurement Representative by 12:00 Noon on November 9, 2016 referencing RFQ#143675: CM-1059 - Consultant Construction Management (CCM) Services for the Enhanced Station Initiative (Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens, Manhattan, The Bronx and Staten Island).

The respondents selected as a result of Step 1 will be invited to submit proposals (Step 2), and will be the only teams the Authority will consider eligible to be awarded a contract resulting from this RFP. The charge for the document is $150.
Consultant Construction Management (CCM) Services for the Enhanced Station Initiative
(Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens, Manhattan,
The Bronx and Staten Island)

PROPOSAL EVALUATION CRITERIA

Consultants will be selected using a two-step process. The proposal (Step 1 and 2) will be evaluated by a
Selection Committee composed of Authority personnel experienced in the disciplines necessary to make a
value judgment and decision regarding the proposal submissions.

STEP 1 CRITERION:

Step 1 is the submission of a Qualification Package describing the Proposer’s skills, abilities and experience
that are most relevant to the project. Submissions shall be evaluated to assess the Proposer’s responsibility,
project specific and general professional experience, financial stability, ability to successfully execute the
work in relation to concurrent contractual commitments, and information contained on NYCT and sister
agency prior performance evaluation forms. The first step will conclude with the selection of proposers to
receive a detailed Request for Proposal (RFP).

Proposers shall submit ten (10) copies of their qualification package bound in three-ring “D” binders and
containing the following required documentation:

- **Letter of Interest** including a statement certifying that neither the Proposer nor any of its known
  major subconsultants are currently participating with any of the design and/or construction teams
currently involved in the Enhanced Station Initiative Program;
- Completed **SF330 forms** for the prime consultant and/or joint venture partners and all proposed sub-
  consultants. Consultant submissions **must** include the required forms for the complete team expected
to perform the work (prime consultant or joint venture partners and all proposed subconsultants);
- **NYCT Schedule J - Responsibility Questionnaire** for the prime consultant and/or joint venture
  partners, and all known major subconsultants expected to perform work in excess of $1M (PART VII-
  FINANCIAL is **not required at this time**); and
- **Qualification Statement** (maximum 20 pages single-sided or 10 pages double-sided) that describes
  the proposer’s skills, abilities and experience that are most relevant to the project including, but not
  limited to, ten (10) or more years of experience managing and providing inspection services for
  complex construction projects in a public transit and/or railroad operating environment that comprise
  significant structural and architectural work and the installation and commissioning of mechanical,
  electrical, lighting and communication systems. Such projects shall include large (> $20 M) design-
  build construction projects encompassing concurrent construction work activities across multiple
  locations.

STEP 2 CRITERIA:

In Step 2, the recommended qualified proposers shall submit a comprehensive response to the Request for
Proposal (RFP) that shall be evaluated in accordance with the specific evaluation criteria set forth in the RFP.
In addition to the submission requirements stated therein, the Proposal shall include the following:

- Statement of the Current Workload of the Project Team
- Quality Assurance Plan
• Any information pertaining to matters upon which the Proposer shall be evaluated in accordance with
the criteria stated below.

In addition to the evaluation criteria listed below, only a responsible Proposer will receive an award. To be
considered responsible, the Proposer must demonstrate to the satisfaction of NYCT that it is in all respects a
responsible party; this determination encompasses consideration of the Proposer’s integrity, skill, experience,
necessary facilities, financial and other resources to do the work in accordance with the Contract Terms and
Conditions.

Committee members will base their evaluation on the criteria listed below, which are listed in their
relative order of importance.

CRITERION #1. Overall Technical Qualifications to include such matters as:

• Plan of Approach

Demonstrating the Proposer’s understanding of the requirements of the project in terms of the
challenges of integrating various elements of the project’s scope and schedule, and how well
the individual and collective responsibilities address the construction and closeout phases of
the project. The proposal must show independent thinking on the part of the Proposer and
demonstrate a clear description of the methodology to be used in the performance of
construction management and inspection services. The Proposer should present possible
problems and propose possible solutions to the foreseeable problems. One of the most critical
challenges is the timely delivery and completion of the project(s) in accordance with NYCT’s
contractual requirements within a fast-paced, schedule-driven environment.

• Experience in Relevant Areas

The Proposer and its subconsultants must show that they have experience in the type, scope,
complexity and magnitude of work required, including but not limited to:

○ Extensive experience providing construction management and inspection services for
large (> $20 M) design-build construction projects encompassing concurrent construction
work activities across multiple locations.

○ Extensive experience managing complex construction projects in a public transit and/or
railroad operating environment that comprise significant structural and architectural work
and the installation and commissioning of mechanical, electrical, lighting and
communication systems.

○ Experience with the expediting processes for opening and closing permits with outside
third-party entities, including NYCDOB, NYCDOT, NYCDEP and various utility
agencies.

○ Experience in the administration of the closeout process, including the completion of
punch lists, the attainment of end user acceptance and the release of final payment.

○ Experience performing project controls, including cost control/estimating, schedule
control, document control (using computer based project management systems such as
Constructware and ProjectWise) and quality assurance/quality control.

○ Experience in the oversight and enforcement of the Contractors’ safety management and
quality assurance/quality control programs.

○ Experience of Project Team/Key Personnel

The proposed project team must have experience in consultant construction management and
inspection services, and be composed of firm(s) with the organization and capability to
perform the work. Proposals must demonstrate the depth of resources necessary to mobilize to
meet the schedule requirements and successfully manage “unplanned” changes and
requirements. In addition, the Proposer must identify key personnel that will be available to
work on the project. Resumes of proposed key personnel must be provided and demonstrate
their capability to perform the type of work required, and ability to work as a unified team on similar projects. Those identified as key personnel should be present at oral presentations. Key staffing positions include, but are not limited to, the Project Manager, Resident Engineers, Project Schedulers, Cost Estimators, Administrative Staff Members, Document Controllers and Field Engineers.

- **Current Workload of Prime and Sub-consultants**
  The Proposer must state the current workload for all projects assigned to the project team and demonstrate that it will assign sufficient resources to handle a project of this size.

  The Proposer shall provide a list of all ongoing projects. The list shall include relevant project information, including, but not limited to, the scope, schedule, cost, percent complete, client, contractor, subcontractors and consultants for each of the projects. Provide client contract information.

- **Past Performance on similar contracts**
  The Proposer’s past performance on similar contracts including administrative matters such as timely submittal of contractually required certifications and reports and past performance regarding compliance with subcontracting provisions for M/W/DBEs and proposed plans to achieve subcontracting goals under the MBE and WBE requirements of this RFP.

  The Proposer shall provide a comprehensive record of all completed projects managed within the past ten (10) years, detailing the scope, schedule, cost, client, contractor, subcontractors and consultants for each of the projects. Provide safety records (including incidents of cancelled insurance), client contract information and indicate whether or not each of the projects were completed on time and within budget.

- **Proposer’s Diversity Practice**
  Proposer’s Diversity Practices as determined by the Authority’s assessment of Proposer’s answers to Schedule E (Proposer Diversity Practices Questionnaire), which is primarily, though not entirely, concerned with Proposer’s use of, and programs for, New York State certified Minority and Women Owned Business Enterprises. Proposer’s answers to Schedule E will be scored by the Authority at its sole discretion.

**CRITERION #2. Management Criteria:**

- **Management Approach**
  The project(s) require extensive communication with and coordination amongst various stakeholders, including NYCT, the Contractor, outside agencies and consultants, throughout the duration of the project. The Proposer must describe its plan to manage and coordinate the work. A project organization chart must be included that demonstrates information flow processes that are in place, and how project coordination will take place.

- **Quality Assurance/Quality Control Plan**
  The Proposer must describe its quality assurance and quality control plan and how it will implement the plan. The plan shall address items such as non-conformance reporting and associated contract waiver/deviation requests, document control, inspections and testing, auditing and staffing/subcontractor approvals.

- **Construction Supportability**
  The Proposer’s systems in place to deliver consultant construction management and inspection services through final completion with particular focus on providing adequate staffing coverage during extended leaves of absence and during all daytime shifts, swing shifts, nightshifts, weekends and/or extended working hours, as required.
• Safety
The Proposer must describe its safety plan (addressing the management of items such as safe work plans, accident prevention plans, safety walk-throughs, PPE enforcement and the handling of special safety and environmental issues (e.g. disposal of hazardous materials)).

• Cost Control, Document Control and Schedule Monitoring
The Proposer must describe its plan for cost control and cost estimating, with particular emphasis on developing cost estimates for Additional Work Orders (AWOs). The proposer must describe its plan for document control to effectively manage, track and file all project related documentation. The Proposer must describe its plans for the monitoring, review and analysis of the contractors' construction schedules and outline potential delay mitigation strategies.

End of Technical Evaluation

CRITERION #3. Proposed Pricing for the Work including Hourly Rate, Overhead and Profit
• In evaluating the Proposed Pricing for the Work, the Authority may consider whether and to what extent a proposal or other matters being offered contain realistic pricing. Additionally, the cost proposal must be submitted in a separate envelope.

CRITERION #4. Other Relevant Matters as follows:
• Quality of written proposal.
• Quality of oral presentation, if any.
• Compliance with and acceptance of the terms and conditions or willingness to negotiate same in a timeframe consistent with the Authority's needs.

NYCT reserves the right to:
• reject all proposals submitted;
• require revisions to, corrections of, other changes to any proposal submitted as a condition to its being given any further consideration;
• reject, without entertaining revisions, a proposal with major substantive deficiencies;
• select for negotiations only the overall best proposal as determined by the Authority or make an award to the Proposer offering the best overall proposal, without negotiations;
• negotiate with those Proposers whose acceptable proposals or alternatives fall within the competitive range; and
• negotiate with one or more Proposers in any manner it deems fit.

In making the determination as to which proposal offers the greatest value to the Authority, the Authority will include in its evaluation the total cost to the Authority. The Authority reserves the right not to make an award to the lowest priced Proposer in the event that the Authority determines that the lowest price proposal does not offer the greatest value to the Authority. Although price is not expected to be the controlling factor in the selection of the Consultants for this solicitation, the Authority wishes to insure that it is paying the least amount of for the Work that meets the Authority's needs. The degree of importance of price as a factor will increase to the extent that competing proposals are otherwise determined to be substantially equal.

In the event the Authority elects to negotiate with more than one Proposer, it may, following the conclusion of all negotiations, issue a revised RFP or portion thereof and solicit Best and Final Offers. After receipt of Best and Final Offers, the Authority reserves the right to (a) reopen negotiations; (b) accept improvements to,
enhancements of or other revisions to any proposal or alternative proposal at any time if it deems such to be in its best interest.

No Proposer shall have any rights against the Authority arising at any stage of the solicitation from any negotiations that take place, or from the fact that the Authority does not select a Proposer for negotiations.
Consultant Construction Management (CCM) Services for the Enhanced Station Initiative
(Design and Renovation of Multiple Stations in the Boroughs of Brooklyn, Queens, Manhattan, the Bronx and Staten Island)

SHORT SCOPE OF WORK

The Consultant Construction Manager ("CCM") will provide Construction Management and Inspection Services for the Enhanced Station Initiative (ESI) Program.

The ESI Program’s focus is on improving the customer experience, the continued responsibility of providing a state of good repair in stations, and the development of underlying station aesthetics through construction and design innovation. The Program includes 31 pre-selected stations located in all five boroughs. Work will be accomplished through the award of multiple Design-Build or other alternative-delivery contract packages that will likely include groups of several stations each. Each construction contract package will include both design and construction work at multiple NYCT stations.

The work will include making the stations cleaner, brighter and easier to navigate, by utilizing means such as improved lighting and more intuitive way-finding and will provide amenities such as Wi-Fi and cellular connectivity. This will involve architectural finishes (including painting and signage), structural repair and modifications, electrical (including lighting, communications and technology) and mechanical work, as well as architectural and engineering services and surveying. Some contract packages will also include industrial design associated with station furniture and architectural elements and components to be installed within these stations.

The CCM shall provide these professional services in accordance with NYCT Project Management Procedures (PMPs) and Project Management Guidelines (PMGs). The NYCT PMPs and PMGs provide the primary source of CCM service requirements, which include, but are not limited to, construction inspection, document control, cost control, schedule control, quality assurance and control, safety and environmental management, RFI management, change order management, claims administration, coordination of all pre-functional and functional testing and acceptance activities, coordination of all special inspections required by NYS code, receiving, processing, coordinating and preparing (as required) requests for diversions (General Orders), access and protection, flagging, work trains, memoranda, bulletins and other NYCT support services, substantial and final completion administration, closeout management and warranty/guarantee administration. The CCM shall also provide Special Inspection and Testing Services during construction in accordance with the Building Code of New York State.

The CCM shall maintain competent, qualified and adequate staffing coverage at all times (including, but not limited to, daytime shifts, swing shifts, nightshifts, weekends and/or extended working hours) as required throughout the duration of the CCM Contract to provide all required CCM professional services.
The CCM shall coordinate amongst all applicable parties to ensure that the projects are completed in accordance with NYCT budget, schedule, quality, safety and environmental objectives.

The CCM will be under the supervision of and report directly to the NYCT Construction Manager or his duly authorized representative.

This RFP requires CCM services for a duration of approximately 33 months for a total of four ESI construction packages including 16 stations in the Boroughs of Brooklyn, Queens and Manhattan (with options for additional contract packages including stations in the Bronx and Staten Island as required). The number of awards will be determined by an assessment of the consultant’s available resources and demonstrated ability to manage work at multiple locations simultaneously. The four construction packages addressed by this RFP include:

- Package #1 - comprising three Brooklyn stations on the ‘R’ Line (BMT): Prospect Avenue, 53rd Street and Bay Ridge Avenue.
- Package #2 - comprising four Queens stations on the ‘N’ and ‘Q’ Lines (BMT): Grand Avenue-30 Ave, Broadway, Washington Ave.-36 Ave and Beebe Ave-39 Ave.
- Package #3 - comprising four Manhattan stations on the ‘B’ and ‘C’ Lines (IND): 163rd Street, Cathedral Pkwy, 86th Street and 72nd Street.
- Package #4 - comprising five Manhattan stations: 57th Street (IND) (F), 23rd Street (IND) (F, M), 28th Street (IRT) (6), 34th Street - Penn Station (IND) (A, C, E) and 34th Street - Penn Station (IRT) (1, 2, 3).

The cost for each construction package is estimated to be greater than $10 million. The number, location and construction contract packaging of the project stations are subject to change at any time.

Should NYCT award more than one CCM contract, each CCM Contract will be separate and independent and require construction management and inspection services for one or more construction contract packages.

Proposers must certify that neither they nor any of their subconsultants are currently participating with any of the design and/or Design-Build teams currently involved in the Enhanced Station Initiative Program.

The scope and duration of the CCM Contract services may be changed, supplemented or amended at any time by NYCT.