

## Subway Action Plan - 2017 & 2018 Expense vs. \$836 Budget - DRAFT

All \$ in (000's)

*These preliminary results are unaudited.*

Operating	Expense			Budget	Full Program Budget	Remainder to Spend in 2018
	2017*	2018 Sept YTD	2017-2018 Sept YTD	2018		
<b>Track / Infrastructure</b>	\$ 32,051	\$ 132,704	\$ 164,755	\$ 159,146	\$ 191,197	\$ 26,442
Water management initiative:						
Seal Leaks	\$ 1,710	\$ 2,854	\$ 4,564	\$ 9,020	\$ 10,730	\$ 6,166
Drains (Internal & Contractor)	\$ 17,228	\$ 55,883	\$ 73,110	\$ 52,152	\$ 69,380	\$ (3,731)
Vents	\$ 3,049	\$ 4,346	\$ 7,395	\$ 13,439	\$ 16,488	\$ 9,093
Clean track between stations	\$ 1,354	\$ 12,832	\$ 14,186	\$ 9,765	\$ 11,119	\$ (3,067)
Accelerate repair of track issues	\$ 7,499	\$ 36,706	\$ 44,205	\$ 39,068	\$ 46,567	\$ 2,362
Install friction pads to increase resiliency	\$ 348	\$ 33	\$ 381	\$ 3,195	\$ 3,543	\$ 3,162
Triple number of Combined Action Teams	\$ -	\$ 8,241	\$ 8,241	\$ 13,182	\$ 13,182	\$ 4,942
Increase work train availability	\$ 173	\$ 4,025	\$ 4,198	\$ 5,678	\$ 5,851	\$ 1,653
Track Access / Training / Support / Equipment	\$ 690	\$ 7,784	\$ 8,474	\$ 13,647	\$ 14,337	\$ 5,863
<b>Signals</b>	\$ 4,451	\$ 23,035	\$ 27,486	\$ 58,837	\$ 63,288	\$ 35,802
Signal Maintenance and Repair	\$ 1,835	\$ 17,096	\$ 18,930	\$ 49,676	\$ 51,511	\$ 32,580
Signal Mtr Rate Increase	\$ -	\$ 4,459	\$ 4,459	\$ 5,861	\$ 5,861	\$ 1,402
Training & Support (Incl. Helpers)	\$ 2,617	\$ 1,480	\$ 4,097	\$ 3,300	\$ 5,917	\$ 1,820
<b>Power</b>	\$ 4,181	\$ 7,556	\$ 11,737	\$ 18,651	\$ 22,832	\$ 11,095
Improve power and signal power reliability (internal)	\$ 4,181	\$ 7,556	\$ 11,737	\$ 13,801	\$ 17,982	\$ 6,245
Track Access / Training / Support / Equipment	\$ -	\$ -	\$ -	\$ 4,850	\$ 4,850	\$ 4,850
<b>Car Equipment</b>	\$ 40,129	\$ 80,858	\$ 120,987	\$ 111,256	\$ 151,385	\$ 30,397
Overhaul cars and install customer amenities	\$ 23,794	\$ 65,046	\$ 88,840	\$ 81,130	\$ 104,924	\$ 16,084
Pilot seat removal from cars	\$ 399	\$ 634	\$ 1,033	\$ 652	\$ 1,051	\$ 18
Increase train repair capacity	\$ 15,860	\$ 6,339	\$ 22,199	\$ 18,374	\$ 34,234	\$ 12,035
Expand number of emergency car response teams	\$ 76	\$ 3,057	\$ 3,133	\$ 3,599	\$ 3,675	\$ 542
Lengthen C train	\$ -	\$ 250	\$ 250	\$ 883	\$ 883	\$ 633
Track Access / Training / Support / Equipment	\$ -	\$ 5,533	\$ 5,533	\$ 6,618	\$ 6,618	\$ 1,086
<b>Stations</b>	\$ 10,265	\$ 35,603	\$ 45,868	\$ 47,462	\$ 57,728	\$ 11,860
Improving Station Environment	\$ 9,938	\$ 27,122	\$ 37,060	\$ 31,489	\$ 41,427	\$ 4,367
Expand dedicated EMT station deployment	\$ 327	\$ 2,838	\$ 3,166	\$ 2,200	\$ 2,527	\$ (638)
Improve elevator and escalator maintenance	\$ -	\$ 3,548	\$ 3,548	\$ 11,647	\$ 11,648	\$ 8,099
E&E Mtr Rate Increase	\$ -	\$ 2,094	\$ 2,094	\$ 2,126	\$ 2,126	\$ 32
<b>Communications</b>	\$ 6,387	\$ 6,628	\$ 13,014	\$ 14,723	\$ 21,110	\$ 8,095
Improve in-station customer service	\$ 1,769	\$ 189	\$ 1,959	\$ 1,092	\$ 2,861	\$ 902
Provide clearer more timely information	\$ 1,890	\$ 3,144	\$ 5,034	\$ 6,818	\$ 8,708	\$ 3,674
Support Vehicle Purchase/Lease	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
Training / Support	\$ 2,728	\$ 3,294	\$ 6,022	\$ 5,813	\$ 8,541	\$ 2,519

<b>Operating Total</b>	\$ 97,464	\$ 286,385	\$ 383,849	\$ 410,075	\$ 507,539	\$ 123,691
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Capital	Expense			Budget	Full Program Budget	Remainder to Spend in 2018
	2017*	2018 Sept YTD	2017-2018 Sept YTD	2018		
Track - Install Continuous Welded Rail	\$ 6,534	\$ 15,254	\$ 21,788	\$ 26,421	\$ 32,955	\$ 11,167
Signals - Modernize Signals	\$ 1,470	\$ 3,183	\$ 4,653	\$ 206,531	\$ 208,001	\$ 203,348
Power - ConEdison Power Improvements	\$ 30,634	\$ 84,295	\$ 114,929	\$ 48,416	\$ 79,050	\$ (35,879)
Other - Equipment Purchases	\$ -	\$ 7,644	\$ 7,644	\$ 8,465	\$ 8,465	\$ 821

<b>Capital Total</b>	\$ 38,638	\$ 110,376	\$ 149,014	\$ 289,833	\$ 328,471	\$ 179,457
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<b>Grand Total</b>	\$ 136,102	\$ 396,760	\$ 532,862	\$ 699,908	\$ 836,010	\$ 303,148
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\*Preliminary close totals do not account for adjustments and rollovers as those values are captured in 2018.